

# Marion County Sheriff's Office



2012 Progress Report

### **Marion County Sheriff's Office**



### **MCSO Mission Statement**

The mission statement of the

Marion County Sheriff's Office

is to provide public safety

services to citizens of Marion County

in an efficient and

professional manner.

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http://www.indy.gov/mcso



# Message from Sheriff John

2012 was a year of steady progress.

Although the budget process was particularly difficult, we were able to work closely with the City-County Council, and the Office of Finance and Management to correct budget shortfalls. Now, we are continuing to tighten our belts while still providing the best service possible to the citizens of Marion County.

The biggest drain on our finances continues to be the cost of arrestee and inmate health care, but we have made some adjustments and we have been able to cut down on unnecessary transports to the hospital.

This year's report features a segment about our K-9 unit. These K-9 Deputies, and their handlers, work diligently to not only protect the City-County Building but also to keep contraband out of the jail. They are a real bargain to the taxpayers of Marion County.

Another development that has helped the MCSO become more efficient has been an increase in cross-training Deputies throughout the MCSO, so that any Deputy

can perform multiple functions. For example, now a Deputy in the Civil Division can assist Deputies in the Sex Offender Registry Unit if they need backup.

I am proud that the MCSO received accolades for a massive update of our Sex Offender Registry. Through the hard work of Deputies, we were able to determine that over 500 registered sex offenders had moved from their listed addresses. This effort helped our Office to provide the most up-to-date information to the individuals who depend on our work to keep them, and their children, safe from sexual predators.

Also in 2012, I had the pleasure of playing a larger role in the National Sheriff's Association. With the help of our dedicated MCSO staff and Sheriffs from around the country, I was honored to have been elected the Sergeant at Arms of the National Sheriffs' Association. This seat on the National Board will allow me to progress to the NSA Presidency in 2018.

I am also proud of our efforts to continue accreditation for the Office through the three major accrediting associations in the United States: the National Commission on Correctional Health Care (NCCHC), the American Correctional Association (ACA), and the Commission on the Accreditation of Law Enforcement Agencies (CALEA). The Marion County Jail is the only public jail in Indiana accredited by ACA. Less than 1% of the 3,500 Sheriff's Offices in the U.S. are accredited by all three of the accrediting associations. This could only be achieved through a grand and cooperative effort by all of our staff.

As we have done this year, and as we will do moving forward, the Marion County Sheriff's Office is committed to maintaining the safety of the public in Marion County, and is committed to providing the best possible service to them, while using our resources in the most effective manner to protect their tax dollars.

I am so proud of the work we have done in 2012, and I am grateful to each and every one of the employees of the Marion County Sheriff's Office.

Sincerely,

John Layton

Marion County Sheriff

# **Command** Staff

Account abit Efficiency





**Sheriff** John Layton

Professionalism Excellençe

**Chief Financial Officer** Julie Keen

**Finance Manager** Grants/Pension/Finance/ Payroll/Forfeiture



**Chief Deputy** Col. Eva Talley-Sanders

### **Internal Affairs**

#### DIVISION



**ADMINISTRATION** 

Lt. Colonel Louis Dezelan

Major Hank Bosworth Major Scott Mellinger Captain Kelvis Williams Captain Anthony Gregory Captain Donald VanCleave Director Angela Grider



CIVIL

Lt. Colonel William Gigerich

Major Michael Himmel Captain Viva Shaw



**Executive Officer** Lt. Colonel Byron Grandy

#### **CRIMINAL**

Lt. Colonel Byron Grandy

Major Reginald Roney Captain Mark Robinett Captain Vicki Romeril Captain Kristopher Layton Captain Ronald Hotseller Captain Bob Smith Captain Jack Geilker Captain Michael Hubbs Captain Wayne Sharp

#### COMMANDERS



COMMUNICATIONS

Lt. Colonel Joseph McAtee

Major Jeffrey Dine Carolea Walters (PSAP)



**JAIL** 

Lt. Colonel Gary Tingle

Major Debra Sullivan Major Melissa Hamblen Major Royce Cole Captain Willard Mosley Captain Deidra Baker Captain Tammy Wood Captain Mark Hurt Captain Tyler Bouma

#### Major Accomplishments in 2012

- · Social media and website
- Continued 12-hour shift for Jail Deputies
- Fewer Deputies required
- Overtime lowered by \$190,000 per month with \$2,280,000 in annual savings
- Grants totaling \$2,013,479
  - Clock Round System
  - Mental Health/Forensic Diversion at APC
  - Funded CASOM Team: trained Deputies in SOR
  - Bulletproof vests
  - Crackdown on sexual predators:
    - Surveillance equipment
    - Overtime
    - Travel/Training
  - Correctional Purposes:
    - Padded cell
    - Jail vans
  - Jail (APC) security equipment:
    - Recording equipment
    - Cameras
    - Monitors
  - S.T.A.R. Team surveillance/ undercover vehicles and

#### equipment

 Male offender aftercare program

#### Goals & Challenges for 2013

- Lower cost of inmate/arrestee health care
- Continue to lower the number of outstanding warrants through aggressive pursuit of wanted criminals
- Maintain and retain the accreditation from the American Correctional Association, NCCHC and CALEA
- Gain CALEA accreditation for the MCSO Training Academy

#### Certain Duties of the MCSO

Under the direction and control of the Marion County Sheriff:

- 1. County jail operations and facilities.
- 2. Emergency communications.
  - 3. Security of buildings and property owned by the consolidated city, the county or both.
  - 4. Service of civil process and

# Office of the Sheriff



collection of taxes.

Sex and violent offender registration.





# Administration Division

Marion County Sheriff's Office Staffing By Division

Executive (2.1%)

In 2012, a major focus of the Administration Division was to help correct the underfunding that the Sheriff's Office has experienced for the last several years. While several areas of the budget were underfunded, the three main areas were inmate and arrestee health care. labor contracts with Deputies, and the funding of the contract with Corrections Corporation of America for Jail 2. Arrestee health care costs alone created deficit of more than \$4 million for the Sheriff's Office. In 2012. more than 3,300 individuals were arrested and transported directly to Wishard Hospital.

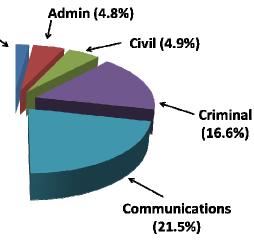
Because of underfunding in these three areas, we reported to the City-County Council Public Safety Committee during budget hearings that the Sheriff's budget shortfall would be approximately \$10 million in 2012, and an additional \$9 million in 2013. Through the diligence and persistence of Sheriff Layton and many members of MCSO, the City-County Council and the Office of Finance and Management acknowledged the underfunding, corrected the deficit for 2012, and more accurately funded the MCSO budget for 2013, establishing a budget

for 2013 at more than \$109 million.

The effort to correct the budget shortfalls was aided immeasurably by the

appointment of Julie Keen as the new MCSO Chief Finance Officer. Keen is a former Deputy Controller with OFM and has had years of experience as a public servant in the area of finance. She is considered by many to be one of the finest financial minds in Marion County and led the effort to correct the MCSO budget shortfalls.

Through the efforts of many individuals, but especially Accreditation Manager Heidi Marshall and the Jail and Communications Divisions, MCSO maintained the Triple Crown of accreditation from three agencies: the National Commission On Correctional Health Care (NCCHC); the American Correctional Association (ACA); and the



Commission on Accreditation of Law Enforcement Agencies (CALEA). Of the 3,500 Sheriff's Offices in the United States, less than 1% have achieved the Triple Crown of accreditation. This is an amazing effort by all MCSO personnel involved, and a credit to the tremendous leadership provided by Sheriff Layton. In 2012, the Accreditation Section began to work with Major Scott Mellinger to pursue yet a fourth accreditation; accreditation of the MCSO Training Academy by CALEA. It is anticipated that that goal will be met by July 2014.

Decrease in the number of vehicles in the Marion County Sheriff's Office fleet 2003 through 2012



1200 -								_
	1064				Year	% Cars	% Vans	
	1004				2003	95.6%	4.4%	
1000 -					2005	94.2%	5.8%	F
					2007	92.9%	7.1%	1
	`	NUM	,		2009	84.9%	15.1%	
800 -		7,14	ber of vehicles		2011	78.1%	21.9%	T
		812	Of Voy		2012	80.1%	19.9%	1
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400				-				
400 -			2	18/1			<b>→</b> 2	.22
			3	184	356		<b>→</b> 3	32
400 - 200 -			3	184	356		<b>→</b> 3	32
			3	884	356		3	32
200 -			3	184	356		3	32
		ı	3	384	356		3	32
200 -	2003	2005	2007	2009	356		2012	

In 2012, MCSO was awarded more than \$2 million in federal grants. Those grants were used to fund important functions throughout the Sheriff's Office, including a new clock round system, an enhanced mental health evaluation program at the APC, bulletproof vests for Deputies, padded cells, and new transport vans. The funds will also be used for surveillance equipment and training related to the fight against child sexual predators.

#### Chaplain's Office

In embracing Sheriff Layton's theme of establishing a strong presence within the Indianapolis and Marion County community, the Chaplaincy Section attends a weekly pastoral meeting at community churches held by the Community Pastor's Association. They also recognize organizational, clergy and church anniversaries through presentation of award plaques thanking them for their service.

In 2012, the Chaplaincy Section added a Spanish-speaking female chaplain and implemented Hispanic Bible Study for our female inmates. One-on-one confessional for Catholic inmates is now offered. Volunteer chaplains now offer their assistance on the Disciplinary Hearing Board. Chaplaincy services continued to provide hygiene, Bibles, Torahs, Qur'ans, and other reading materials to inmates.

Chaplaincy services are not limited to the inmates housed at the jail. They also foster the needs of Deputies, Special Deputies, Jail and Communications personnel, including funeral services when requested. They respond to accidents, death notifications, hospitalizations, and counseling needs. They attend the monthly Marion County Sheriff's retiree meeting and dinner and have been

#### **Department Demographics: Uniform & Civilian**

	Black	White	Hispanic	Other	Total
Male	11%	51%	1%	1%	63%
Female	10%	26%	0%	0%	37%
Total	21%	77%	1%	1%	100%

fortunate enough to share special holidays with Deputies working at the Jail.

The chaplaincy services continues to work in conjunction with the Mayor's Office and surrounding law enforcement agencies on the Mayor's Office Re-entry Program. Chaplaincy services was also fortunate to work with the Sheriff's Association at its Leadership Camp for youths in southern Indiana.

Sheriff Layton initiated an enhanced volunteer chaplaincy program for the Marion County Sheriff's Office. The program, which is called "The 40," involves 40 individuals who act as volunteer chaplains in the jails and at other pertinent Sheriff's Office functions.

Those Chaplains that were accepted into the program, were awarded ID cards and specially designed Marion County Sheriff badges at a ceremony on April 16, 2012.

Specially designed badges for the volunteer chaplains' program are adorned with the symbol respective to the religion of each chaplain. The symbols are a cross for Christianity, a Star of David for Judaism, and a green crescent for Islam.

#### **Training Section**

The MCSO Training Academy graduated Recruit Class #85 with 33 members in May of 2012.

Nine MCSO ranking supervisors became Incident Command System certified in a 24-hour course. This was completed for Super Bowl security assignments.

The Training staff facilitates and participates in qualification, certification, and recertification classes throughout the year.

In-service training on Power DMS was developed by the Academy staff and presented to nearly 700 Deputies. In-service training was also conducted covering the use of: MCSO forms, sexual harassment awareness, handcuffing techniques, and "cross-over" offender immobilization techniques. In July and August, 31 days of in-service classes were held for over 280 Deputies.

Continuing on the STOPS program developed by the Training staff in 2011, 115 Deputies went through the STOPS program in 2012, a course on conducting traffic stops.

Courtline Deputies received two days of special training.

Training Academy staff also taught classes at the Indiana Law Enforcement Academy throughout the year.

MCSO training staff continued to assist in other areas such as daily report writing critiques, firearms qualifications, serving



on the Honor Guard, sitting on the Firearms Review Board panel, Veteran's Affairs documentation, and researching and scheduling outside training when requested by other divisions.

#### **Program Department**

The Program Department offers a variety of programs to assist inmates in successful community re-entry. Programs offered include life skills, literacy and education, addiction education, anger management, disease prevention, healthy relationships and parenting. Highlights in 2012 include new partnerships with Indy Reads, Washington Township Schools, Drug Free Marion County (DFMC), the Indianapolis Urban League, and Midtown Community Mental Health.

Indy Read's Project GOAL (Get Out and Learn) matches inmates who have low literacy skills with volunteer literacy specialist tutors.

An agreement between MCSO and Washington Township Schools provides educational resources, assessment, individualized instruction and testing. During 2012, nineteen inmates were given the GED high school equivalency test, and thirteen passed the test. The 68 percent GED success rate far exceeds results in general community adult education programs.

Inmates preparing for re-entry are provided skills, information and links to community support and ongoing educational opportunities. Inmates who speak only Spanish benefit from "Project Advertencia," DFMC-funded addiction education in their native language, presented by the Urban League.

Midtown Community Mental Health provides care coordination for addicted men in recovery under the Jail Addiction Re-entry (JAR), funded through a grant from the Indiana Criminal Justice Institute. Volunteers of America provided women's re-entry assistance which benefited many women during the year. In December a program to combat human trafficking and the sex trades, "Empowering Young Men," was initiated for the inmates under the age of 18. This is part of a statewide initiative directed by the Indiana Attorney General and Prevent Child Abuse Indiana.

#### **Power DMS**

Power DMS (short for Document Management System) is a web-based program used to distribute policies and procedures to staff, as well as an agent to execute additional training that is required by American Correctional Association accreditation standards.

Shifting training from paper manuals to the internet is more efficient and cost effective for many reasons. The information is accessible by any computer with internet access. Users can choose to print out information from Power DMS, but it saves paper by giving users the option. It also protects the confidential nature of the material.

In 2012, state-mandated annual Deputy training expanded from the Jail Division to the entire Marion County Sheriff's Office, and the use of Power DMS to provide that training saved a number of staff hours for instructors, class time plus travel time for Deputies, and the need to cover posts with other staff during training.



In 2012, HR processed approximately 1,800 applicants.

#### Social Media

The use of social media is an important tool that allows the Marion County Sheriff's Office to stay connected with the general public, and also serves as a way for Deputies, staff, former Deputies and Retirees, to stay connected as well.



Facebook allows the MCSO to share status updates and photographs from daily activities and special events.

People who "Like" the Facebook page have the opportunity to "Like" each post and to discuss it.



On Twitter the MCSO can interact with other law enforcement agencies and the media for up-to-the-minute news. Twitter

allows the MCSO to communicate information quickly with our followers on Twitter.



YouTube allows the MCSO to post online videos such as special events and interviews with the Sheriff.

#### **Human Resources**

In 2012, the Human Resources Office processed approximately 1,800 applicants through the hiring process for the positions of Deputy Sheriff, 911 dispatchers, and civilian support staff. This included a variety of screenings ranging from review of applications, written and physical exams, oral interviews, and complete backgrounds. The HR Office hired approximately 80 new employees from these applicants. In addition, the HR Office processed approximately 350 criminal histories for various contract workers and volunteers.

# Civil Division

The Marion County Sheriff's Office Civil Division is made up of the Process Section, the Civil Warrant Section, Judgment and Replevins, Tax Section and Real Estate.

#### **Process Section**

The Process Section served 62,521 papers and conducted 6,881 Sheriff sales. Civil Process also received 3,319 Protection Orders, of which 702 were out of county and 108 were out of state.

#### Civil Warrant Section

The Civil Warrant Section made 2,575 arrests, up dramatically from the 2011 total of 936 arrests. The total number of warrants served in 2012 was 4,279. A third warrant team was added to the Civil Warrant Section, greatly increasing productivity.

#### Judgments and Replevins

In 2012, Judgments and Replevins received and worked 333 judgments in attempt to recover tangible items. Of those 333 judgments, 38 were satisfied. There were 120 replevins worked in attempt to recover vehicles. The Section also posted 555 evictions and rechecked 325.

#### Tax Section

In 2012, the Indiana
Department of Revenue issued estimated and actual billings for both businesses and individuals which numbered approximately 43,000. In January of 2012, the Tax Section started the year with approximately 25,500 warrants, and started receiving Workforce Development warrants in May. Warrants were processed in a timely

manner and brought in approximately \$6,000,000. Warrants received by the Indiana Department of Revenue were down in 2012.

#### Real Estate

Mortgage foreclosures increased for the first time since 2008. 6,405 orders to foreclose were received in 2012, an increase of approximately 13% from total sales of 5,590 in

2011. Sales conducted by a private auctioneer increased from 1,319 in 2011 to 2,544 in 2012. The total amount of fees collected in 2012 was \$1,246,000. The amount of \$414,190 came from private sales, while \$831,810 came from the monthly sale. The total amount of Sheriff's fees collected in 2012, from both private and monthly sales, is \$98,548. The total amount of user fees and Sheriff's fees for 2012 was \$1,344,548.









# Communications Division

The Communications Division is on the front lines of public safety in Marion County, serving as the initial Public Safety Answering Point (PSAP) for all emergency calls and hundreds of thousands of non-emergency calls. When a citizen dials 911, MSCO dispatchers coordinate and assign calls within seconds to patrol and investigation units for the Marion County Sheriff's Office, the Indianapolis Metropolitan Police Department, and 25 other departments with police powers. Communications

Division dispatchers are also the first point of citizen contact for the Indianapolis Fire Department.

2012 was another excellent year as it relates to the amount of time it takes to answer 911 calls from citizens.

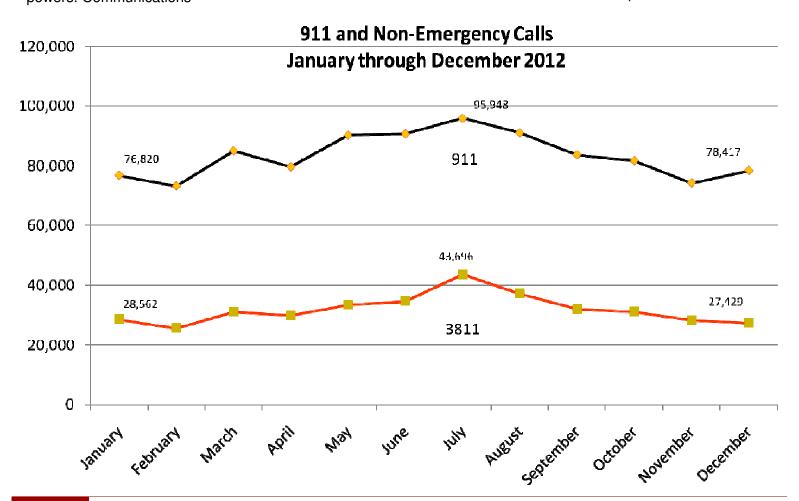


The total number of calls to 911 in 2012 was 1,001,045.

The total number of calls answered by dispatchers in 2012 was 1,001,045 calls to 911 and 383,080 called to 3811 (non-emergencies).

The Administrative Staff consistently evaluates the delivery of service and procedures in an effort to improve performance. Training has been a top priority, and efforts are constantly being made to ensure that the best level of service has been delivered.

In an effort to provide service to non -English speaking residents or visitors, the Division utilizes a Language Line service. The Language Line services allow the telecommunicator to immediately connect with an interpreter, thus eliminating a possible language barrier. The interpreters can



translate 150 different languages.

The Division has an Audio Records Section. which ensures that all telephone calls and radio traffic are recorded. Digital records allow calls to be maintained for specialists who are constantly processing requests for law enforcement agencies, prosecutors, attorneys, and the public. During the year, they researched and processed 4,962 requests. They are also

charged with the responsibility of randomly reviewing phone calls for quality assurance purposes.

After a lengthy review process, the Communications Division was reaccredited by the Commission on



Accreditation for Law Enforcement Agencies (CALEA). CALEA evaluates excellence in law enforcement, and the MCSO continues to meet or surpass these stringent standards. The Division also has an active presence in the community.

Community Liaison personnel represent the MCSO at community events and neighborhood meetings.

They provide education and outreach in neighborhoods throughout Marion

County. During the year, they participated in 660 meetings and events.

The Communications Division played a significant role in the 2012 Super Bowl to ensure radio operability with local, state, and federal agencies. Both the primary and back-up PSAPs were staffed to compensate for the influx of visitors to our county.

As the year came to a close, Lieutenant Colonel Joseph McAtee opted to retire, and Major Jeffrey Dine was promoted to the rank of Lieutenant Colonel.



# Criminal Division

The Criminal Division of the Marion County Sheriff's Office is made up of eight sections: Warrants, Public Services, Special Investigations, Criminal Investigations, Court Security and Operations, Reserves, Sexual and Violent Offender Registry, and Special Deputies.

#### Criminal Warrants Section

The Criminal Warrants Section administered 33,624 arrest warrants issued by the Marion County Superior Court in 2012. The Warrants Section also had oversight of 2,970 arrest warrants being entered into criminal databases. Deputies in this section are routinely exposed to high-threat warrants resulting in critical incidents including barricaded subjects, pursuits and armed encounters with dangerous fugitives.

In 2012, the Warrants Section mailed out 11,692 notices to defendants advising them to surrender to the Courts or the Marion County Sheriff's Downtown Warrants Office. Of these 11,692

warrants, 3,575 did surrender and were processed to be presented to the Courts. The Warrants Section cleared 7,057 total warrants.

The Warrants Section also facilitated and supervised 113 extraditions.

#### Public Services Section

The Public Services Unit Indianapolis. provides security for the City-County Building

and the Marion County Prosecutor's Office.

In 2012, the Marion County Sheriff's Office took over complete security and screening of persons entering the City-County Building. A K-9 Bomb Dog Unit was added to the Public Services Section to provide an added security measure in checking suspicious packages and other articles.

Two Deputies were detailed to the Marion County Prosecutor's Office to secure and respond to situations in which opposing parties meet to set up guidelines and payments for child support.

Also in 2012, two Corporal ranks were created and are now a part of the Chain of Command.

#### Special Investigations Unit

The Special Investigations Unit consists of the Fusion Center, Grand Jury, Joint Terrorism Task Force, and the Gangs and Intelligence Unit.

The Fusion Center participated in

the Tactical Operation Center for the 2012 Super Bowl, held in Indianapolis.

Grand Jury completed 14 cases, in which six were criminally charged. Eight cases were closed with no charges filed.

The Joint Terrorism Task Force was assigned by the FBI to patrol the Super Bowl Village and other Super Bowl areas on an undercover basis. The Task Force completed four cases at the FBI.

The Gang and Intelligence Unit staffed the Intelligence Operation Center for the Marion County Sheriff's Office during the 2012 Super Bowl, and also participated with other local agencies at the Indianapolis 500, Brickyard 400, the Marion County Fair, and the Indiana Black Expo.

The Gang and Intelligence Unit conducted 610 interviews of potential gang members and/or arrestees who provided information regarding criminal activity. Those interviews brought the total number of documented gangs/criminal groups/security threat groups to 534.

#### Criminal Investigations Unit

In 2012, the Criminal Investigations Unit obtained 256 felony charges and 89 misdemeanor charges. The investigators received 147 felony investigations generated from Deputies arresting persons within the county for a felony offense. The Criminal Investigators Unit conducted a total of 377 criminal interviews, and



authored or obtained 42 search warrants. The Investigations Unit successfully arrested and investigated two separate escape investigations within the jail system.

#### Court Operations and Security Unit

The Court Operations and Security Unit provides security to the courts of Marion County, including the transportation of inmates to and from all criminal courts, civil courts and hearings. They also provide safety and security over the Judges, court staff, inmates, and the public.

In 2012, the Court Operations and Security Unit transported approximately 55,857 inmates between the Marion County Jail and Jail 2. They also transported 2,171 inmates to be interviewed for the Probation Department. Deputies were present in 9,457 courtroom sessions.

In 2012, the Court Operations and Security Unit responded to sixteen judicial threats, sixteen inappropriate comments, and four suspicious activities. They also were present in the Courtroom for 122 high-profile and/or high-risk hearings.

In December of 2012, the Court Operations and Security Unit participated in a program called "Paternity Court," in which multiple courts that order paternity testing slated over 800 cases to appear on the same day, so that testing and resolutions could take place. Deputies provided detail to seven additional courts that had been set up, and detail to the Public Assembly room, where all of those subpoenaed to appear were to meet.

#### Reserve Unit

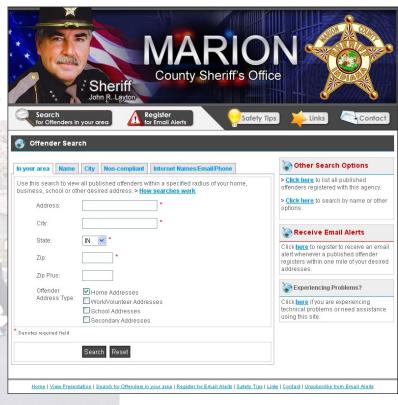
The Reserve Unit is made up of volunteer Deputies. In 2012, those Deputies provided security detail to over 30 major events in Indianapolis, including the Indianapolis 500, the Brickyard 400, the Super Bowl. as well as covering various shifts at the Main Jail, Wishard, and Methodist Hospital. They

also supplemented the Warrants Section, serving warrants and filling any voids.

In 2012, 22,693 Reserve hours were worked with a cost savings to taxpayers of \$658,097 for the year. Reserve Deputies assisted with 1,077 warrant attempts, 125 misdemeanor warrant arrests, 91 felony warrant arrests, 917 sexual/violent offender compliancy checks, 1,636 traffic stops, 607 uniform traffic tickets; 1,003 traffic warnings, and 98 other arrests.

#### Sex and Violent Offender Section

In 2012, the Sex and Violent Offender The Special Deputies Office Section conducted 249 offender interviews and initiated 915 felony sex and violent offender investigations. The Sex and Violent Offender Section conducted 8,270 field visits of sex and/or violent offenders, and conducted data maintenance and updates on 10,687 sex and/or violent offenders



maintained in the statewide database of registered offenders. The Section conducted 367 felony arrests and 70 misdemeanor arrests.

The Section also conducted field enforcement patrols focusing on commercial mall areas within Marion County, netting multiple criminal and traffic arrests, including one arrest for a sex offender warrant. The Section successfully administered two Department of Justice grants with excellent audit/compliancy review by the agency.

#### Special Deputies

completed criminal history and driver's license histories on all Deputies working for private businesses prior to the 2013 renewal, and conducted over 700 criminal checks. The Special Deputy Section inspected and managed 190 Special Deputies employed by 29 different companies/entities within Marion County.

## Jail Division

The Marion County Sheriff's Office operates three jails: Jail 1, a public iail staffed by MCSO employees, Deputies and civilians; Jail 2, a privately run facility operated by Corrections Corporation of America under contract with the Sheriff: and the City-County Building, which houses trustee inmates.

The Jail Division of the Marion County Sheriff's Office is made up of APC Operations, Jail Operations, and Jail Security. On a daily basis in 2012, Marion County Jail 1 housed 1,155 inmates, 145 of whom were housed in the lock-up in the City-County Building. In addition, an average of 1,030 inmates are housed in Jail 2. The jail typically houses 25 to 35 juvenile males and one or two juvenile females who have been remanded to adult custody.

Of the 687 Deputies in MCSO, 415 are assigned to the Jail Division. Those Deputies are assigned to the APC (135), Jail Security (241), Inmate Transport (22), and Wishard Hospital Security (17).

Arrestee Processing Center Operations include providing security and processing arrestees, providing transportation of arrestees from the site of the arrest to the APC, and providing security for the Court in the APC.

Jail Operation duties Records, Inmate Classification, Inmate Transport, Jail

Medical, and Bookout.

Jail Security provides security for inmates on each floor of the Marion County Jail, the lock-up in the City-County Building, and at the secure sections of Wishard Hospital. The functions of Jail Security also include Service Supply, Inmate Re-Entry Programs, the Jail K-9 Unit, and the Critical Emergency Response Team (CERT).

all individuals in custody in Marion include staffing Inmate County. The care is provided by Correct Care Solutions (CCS), a private, nationally recognized company that specializes in correctional health care. In 2012, the cost of inmate and arrestee health care exceeded \$12 million.

> In 2012, the kitchen in the Marion County Jail served 1,279,671 meals to inmates in the Main Jail and the City-County Building, 1,130,667 meals Jail 2, for a total of 2,410,338 meals served for the year.

Inmate re-entry programs continue

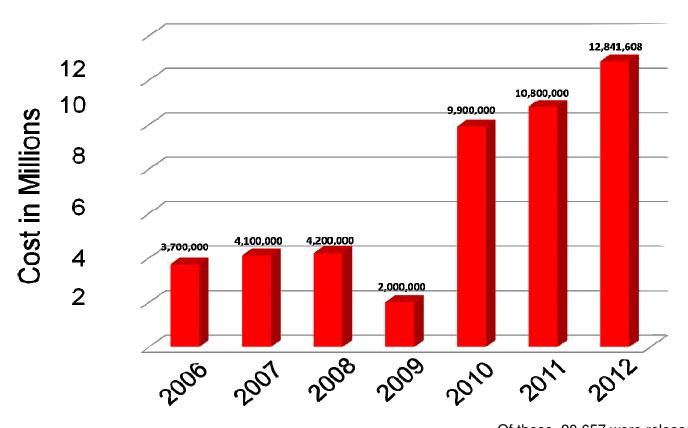
to be an important part of jail operations. Studies have routinely demonstrated that education and training in life skills are directly related to reductions in recidivism in the jails and prisons. In 2012, 3,017

MCSO is charged with providing (and paying for) all health care for inmates participated in 1,252 program sessions in our jails. For

#### Jail Division Staffing (December 2012)

Jail Division	No. Deputies
APC	135
Jail Security	241
Inmate Transport	22
Wishard Hospital	17
Total	415

### The Cost of Inmate/Arrestee Health Care



Juvenile Programs, 282 inmates participated in 71 sessions held.

Jail Security staff performed 102,737 clock rounds, checking on the welfare In 2012, 49,903 arrestees were of inmates.

The Jail Transportation Unit drove 328,651 miles transporting 18,391 inmates to and from the courts, and to and from other correctional facilities.

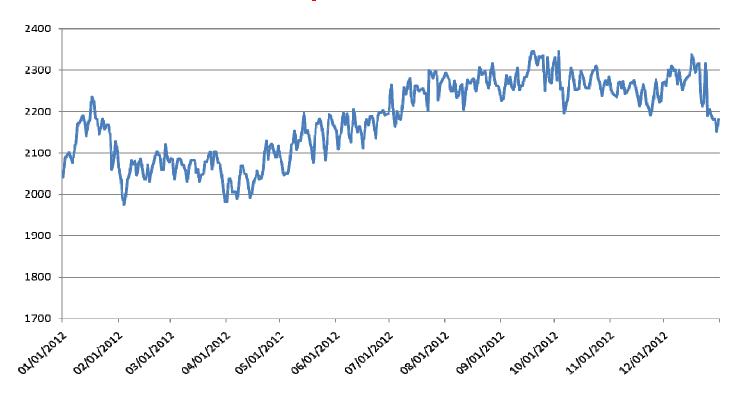
received in the Arrestee Processing Center.

Of those, 20,657 were released, and 29,246 inmates were sent to the Marion County Jail. The average length of stay in the Marion County Jail in 2012 was 123.18 hours.

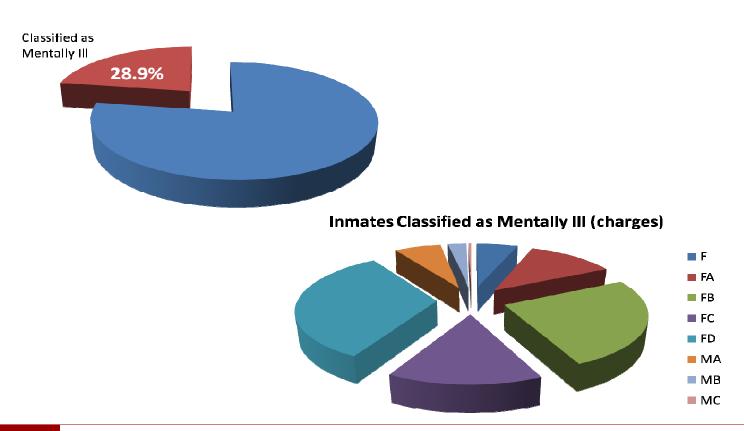




# Marion County Jail Daily Inmate Population January-December 2012



#### Inmate Population (Jail 1)



### MCSO K-9 Unit



Corporal Lisa Graves and K-9 Laika

"Laika and I have been partners since 2009. She is a narcotics detection dog, and we are assigned to jail security. Laika was born in Holland and we purchased her from Vohne Liche Kennels. In 2012. Laika and I recovered three instances of narcotics that were attempted to be smuggled into the Jail, including marijuana, ecstasy and heroin. Laika also searches for narcotics being sent via mail. Also in 2012, I served as a judge in the Vohne Liche Kennels Annual K-9 Olympics trials and certifications seminar, in which I evaluated and scored over 100 K-9 teams from all over the world. Back in 2010, Laika took second place in the Narcotics/Residential Search Division of the K -9 Olympics. We also go to churches and schools upon request and approval, and she has also been featured in the media. Laika is an amazing dog. She is social and very friendly, and loves to come to work every day."

- Corporal Lisa Graves



Corporal Elizabeth Peterson and K-9 Marlow

"Marlow and I have been assigned to the K-9 Unit since August 2012, when it was decided to have explosive detection dogs in the City-County Building, Marlow was rescued from a local shelter and trained by MCSO's K-9 trainer, Sgt. Jimmy Barker, as a bomb and gun dog. Marlow and I have gone through Detection School and we are also certified with MCSO. Marlow is seen throughout the City-County Building on a daily basis. He stands post and assists with checking any vehicles and/or packages that may need extra attention. We also do several exterior perimeter rounds throughout the day. Marlow is very popular amongst the city-county workers that have gotten to know him."

- Corporal Elizabeth Peterson









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